



Environmental Targets 2020 & Performance 2014

Overview of current status

Schindellegi, May 2015

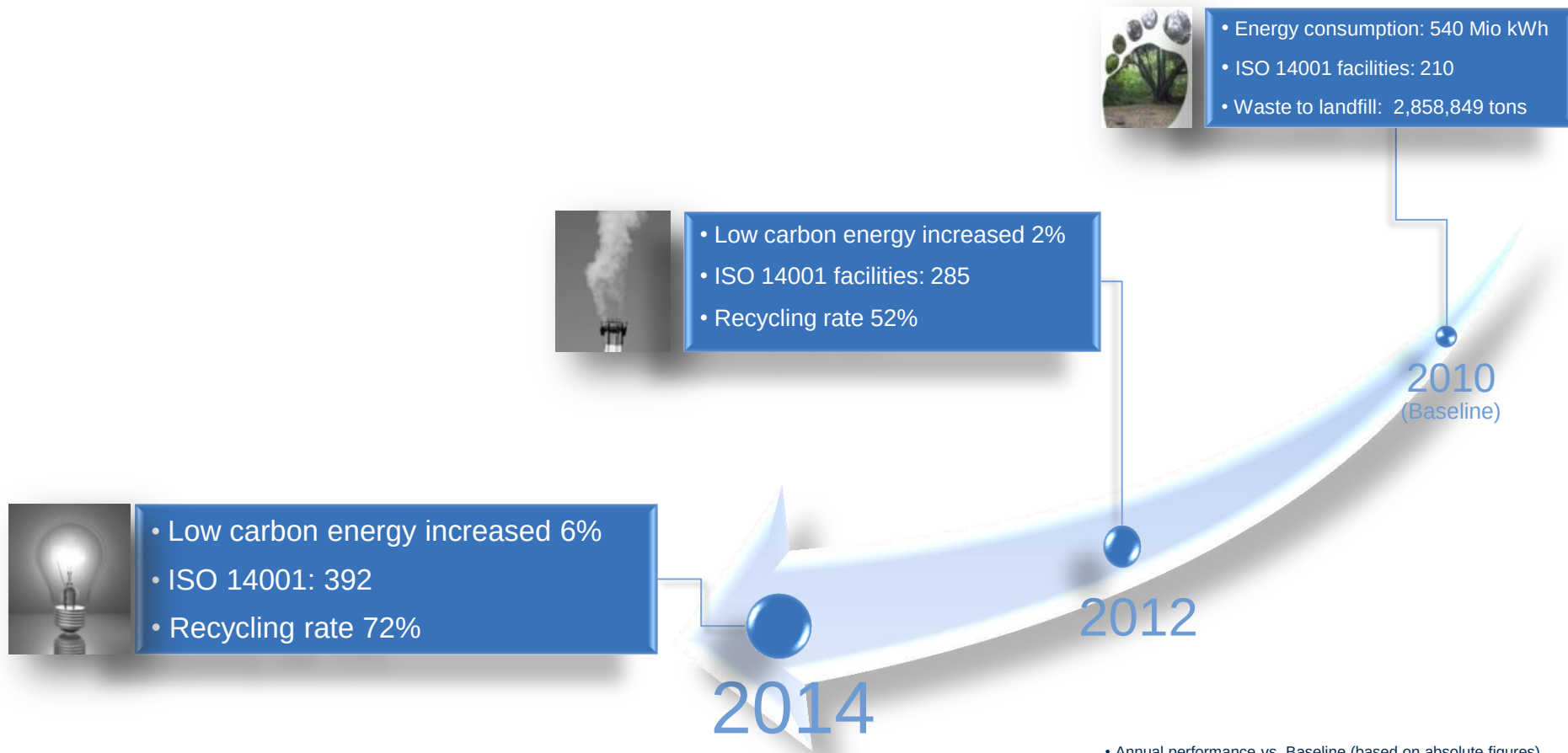
The focus of the Environmental Targets 2020 is to reduce our global footprint

CO2	Fuel	Electricity	ISO 14001	Recycling
				
15%	1%	10%	100%	75%
CO ₂ from KN sites* will be reduced by 15% per FTE and per 100m ²	KN will improve 1% in fuel intensity each year	Usage of electricity from low carbon sources will reach 10%	100% facilities with ISO 14001 certification or certification renewals	KN will increase recycling to 75% as a percentage of all waste

*Site = defined as a KN location having at least 15 persons employed and/or an area > 800 m²

*Facilities also need Management approval to be ISO 14001

The Environmental Performance continuously improved since the baseline 2010

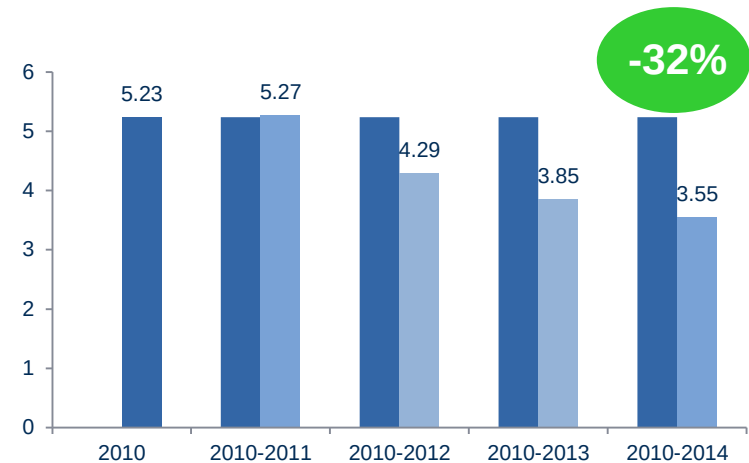


• Annual performance vs. Baseline (based on absolute figures)



The Environmental Performance continuously improved since the baseline 2010

CO₂ per FTE has been consistently reduced



CO₂ per 100m has been consistently reduced

